

## Who's on Project Management?

Writing on the eve of the World Series, what better way to spur thought on communication than to have Abbott and Costello throw out the first pitch?

Costello: Abbott, if we are going to develop quality software, we

need to know the development team.

**Abbott:** We certainly do. Who is the project manager, What is the designer, I Don't Know is the programmer...

**Costello:** That is what I want to find out.

Abbott: Yes, Who is the project manager, What is the designer, I

Don't Know is the programmer...

Costello: They are our development team and you don't know

their names?

Abbott: Well I should.

Costello: Well then, who is the project manager?

Abbott: Yes.

Costello: The project manager's name?

Abbott: Who.

**Costello:** The woman managing... **Abbott:** Who is managing the project!

Costello: I'm asking you, who is managing the project?

**Abbott:** That's the woman's name. **Costello:** That's whose name?

Abbott: Yes.

Costello: All I'm trying to find out is what the woman's name is

managing the project.

**Abbott:** No, What is the designer. **Costello:** I'm not asking about design. **Abbott:** Well, don't change the team.

Costello: I'm not changing anybody! I am only asking you, who

is the woman managing the project?

Abbott: That's right.

**Costello:** What's the woman's name managing the project?

**Abbott:** No, What is the designer.

Costello: I'm not asking you who is designing the software.

Abbott: Who is managing the project.

**Costello:** I don't know. **Abbott:** He's the programmer.

**Costello:** Now how did we get on the programmer?

**Abbott:** You mentioned his name.

Costello: If I mentioned his name, who did I say is program-

ming?

**Abbott:** No, Who's managing the project. **Costello:** What's managing the project? **Abbott:** What's designing software.

**Costello:** I don't know. **Abbott:** He's programming.

Costello: Look, do you have an SEPG?

Abbott: Sure.

Costello: The SEPG Leader's name?

**Abbott:** Why.

Costello: I just thought I'd ask.

Abbott: Well, I just thought I'd tell.

Costello: Then tell me who leads the SEPG.

Abbott: Who's managing the project; she can't do both.

Costello: Stay out of management! I want to know what's the

person's name leading the SEPG? **Abbott:** No, What is designing software.

Costello: I'm not asking you who's designing the software.

Abbott: Who's managing the project!

Costello: I don't know.
Together: Programming!

Costello: Look, do you have a configuration manager on this

team?

Abbott: Sure.

Costello: The configuration manager's name?

**Abbott:** Tomorrow.

Costello: You won't tell me today?

Abbott: I'm telling you now.

Costello: Then go ahead.

Abbott: Tomorrow!

Costello: What time tomorrow are you telling me who's manag-

ing the software configuration?

Abbott: Who is not managing the software configuration. She is

managing the project.

**Costello:** I'll break your arm if you say who's managing the project one more time! I want to know what's the configuration man-

ager's name?

Abbott: What's designing software.

**Costello:** I don't know. **Together:** Programming!

Costello: Do you have a customer rep?

Abbott: Certainly.

Costello: The rep's name?

Abbott: Today.

Costello: So an ornery customer throws a curveball requirement

at me. I pick up the requirement and take it to who? **Abbott:** Now that's the first thing you've said right.

Costello: I don't even know what I said!

Costello: I take the requirement to Who. Who picks up the requirement and gives it to What. What gives design requirements to I Don't Know. I Don't Know notifies Tomorrow of the change. Another customer gets up and gives Today a requirement. Why? I don't know! He's programming and I don't give

a darn!

Abbott: Oh, that's our test engineer.

Developing software can be complicated but you can't get to first base without good communication.

Who's your Project Manager? I hope it's not I Don't Know or I Don't Give a Darn.

— Gary A. Petersen

Shim Enterprise, Inc.
gary.petersen@shiminc.com

January 2006 www.stsc.hill.af.mil 31